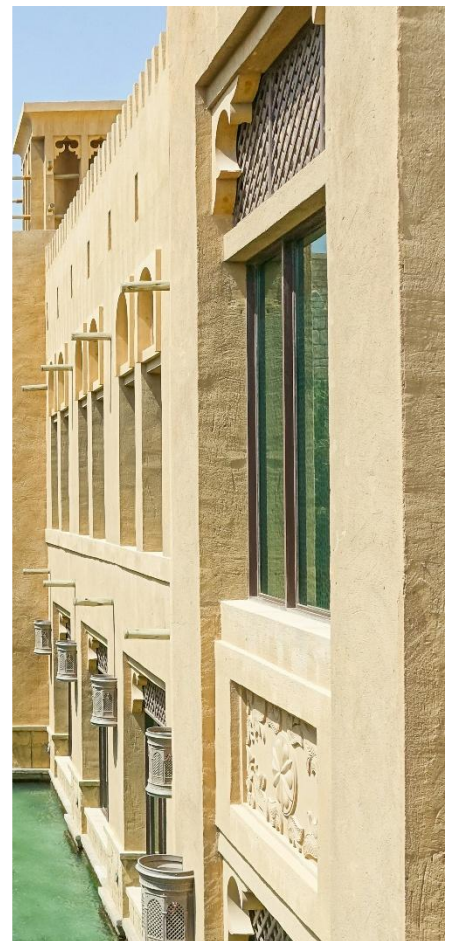


World Family Office Forum | Middle East

27-28 January 2027

Four Seasons Resort Dubai at Jumeirah Beach, UAE



The Event

The World Family Office Forum | Middle East brings together the region's leading business families and capital stewards in a private, invitation-only environment.

The inaugural edition of the summit brings together an exceptional community of family principals, family office leaders, and trusted advisors for in-depth dialogue on the most pressing challenges and opportunities facing families today. From navigating succession and governance to exploring new frontiers in investment and innovation, every session is designed to spark meaningful dialogue.

Built around private closed-door discussions, roundtable presentations, and informal networking, the forum creates a trusted, confidential environment where families can speak openly, share experiences, and form lasting, meaningful partnerships together.

Hosted by Connect Group, a long-established global leader in family office events, the forum blends international perspectives with a distinctly GCC lens. The audience brings together families and their offices alongside a small, carefully selected mix of trusted contributors and partners, fostering a peer-led atmosphere and conversations grounded in experience.

Whether you're seeking strategic insight, or new connections with your peers, the World Family Office Forum | Middle East offers a rare opportunity to engage, learn, and take away practical ideas and relationships that can shape the future of your family office.





Wed 27 Jan

08:00 - 09:00

Registration & Light Breakfast

09:00 - 09:10

Chairman Welcome Remarks

09:10 - 09:55 | Panel Discussion

The price of conflict: protecting capital in an unstable world

Explore how conflict, shifting alliances and disruption to energy and trade affect family capital. The panel considers shared risks across businesses and investments, and when to hold cash, adjust allocations or wait.

09:55 - 10:40 | Panel Discussion

Defend the fortune. Back the future.

How can families protect existing wealth while investing for future growth? Discuss the balance between public markets, private assets and liquidity, with income and growth targets shaped by the family's needs.

10:40 - 11:00 | Keynote Presentation

Beyond the pitch: finding value in private equity

Assess global buyout and growth opportunities beyond the manager's pitch. This session examines purchase prices, business improvement plans, investment routes and the risks of longer holding periods.

11:00 - 11:30

Networking Break / One-To-One Meetings

11:30 - 12:30

Roundtable Discussions

Table 1: Hedge funds and liquid alternatives: the role in a family portfolio

Table 2: Specialist real estate: building an international allocation

Table 3: Private credit: income, protection and access to capital

Table 4: Family philanthropy: choosing partners and assessing progress

12:30 - 14:00

Networking Lunch

14:00 - 14:45 | Panel Discussion

The AI gold rush: where does the real value lie?

Examine where AI investment can turn customer demand into lasting profits. The panel compares businesses and infrastructure, valuations and costs, and overlapping exposure across funds, direct investments and family businesses.

14:45 - 15:05 | Keynote Presentation

Healthcare's AI revolution: from breakthrough to business

Explore AI investment opportunities in diagnostics, treatment and healthcare services. The session considers clinical evidence, regulation, payment models and the path from adoption to revenue.

15:05 - 15:50 | Panel Discussion

Venture capital: big bets. Locked capital.

Discuss how families assess venture managers, choose investment routes and plan for follow-on funding. The panel examines investor access, control, fees and the challenge of capital remaining invested for longer.

15:50 - 16:10 | Keynote Presentation

Someone else's exit. Your opportunity.

Explore opportunities to buy existing private-equity and venture investments. Assess the underlying assets, the seller's reasons, pricing, investor rights and remaining funding commitments.

16:10 - 16:40

Networking Break / One-To-One Meetings

16:40 - 17:25 | Panel Discussion

Digital assets: beyond the hype, into the portfolio

Consider the place of digital assets, tokenised investments and blockchain businesses in a family portfolio. Discuss practical use cases, custody, counterparties, liquidity and regulation, alongside allocation limits and exit plans.

17:25 - 17:55 | Fireside Chat

Blockchain beyond the buzz: a family investor's reality check

A discussion of blockchain investment from a family investor's perspective: the original investment case, customer adoption, ownership rights and the route to exit.

17:55 - 18:00

Closing remarks

The forum chair reflects on the day's discussions and closes the daytime programme.

18:30 - 21:00

Networking Cocktail Reception & Gala Dinner, with Special Entertainment

Experience relaxed luxury with your fellow delegates on the lawn terrace of the Four Seasons Jumeirah, Dubai.

Thu 28 Jan

08:00 - 09:00

Networking Breakfast

09:00 - 09:45 | Panel Discussion

Beyond the fortune: making wealth count

Explore how families combine investing and philanthropy to achieve the outcomes they value. Discuss financial expectations, the additional difference funding can make, and partners with the skills and local knowledge to deliver.

09:45 - 10:05 | Keynote Presentation

Beyond oil: backing the region's next energy economy

Explore where family capital can participate in the Middle East's renewable-energy development, from solar generation to storage and grid infrastructure. Assess contracts, counterparties and construction risk, and compare direct projects, funds and partnerships.

10:05 - 10:50 | Panel discussion

One fortune. Competing agendas. Who holds the power?

Discuss how families divide authority between the family, board and investment office. Explore competing priorities, succession, independent advice and ways to keep decisions moving when a key family member is unavailable.

10:50 - 11:20 | Fireside Chat

When family loyalty meets a hard decision

A discussion of a difficult family decision: how disagreement arose, who had authority, whether independent advice helped, and how trust was rebuilt after the decision.

11:20 - 11:50

Networking Break / One-To-One Meetings

11:50 - 12:50

Roundtable Discussions

Table 1: Family decisions: putting governance into practice

Table 2: Investment decisions: diligence, commitments and liquidity

Table 3: Running the family office: people, providers and oversight

Table 4: AI inside the family office: useful applications and human judgement

12:50 - 13:00

Closing Thoughts from the Summit Chair

The Summit Chair looks back on the discussions of the two days sharing his key takeaways.

13:00 - 14:30

Networking Lunch

Enjoy the closing networking lunch.

Join Us at Other Forums

The World Family Office Forum is a global series of private gatherings for family principals and family office executives. Each edition brings together a curated community to exchange insights, share experiences, and build meaningful peer relationships.

While every forum reflects the priorities of its region, the core philosophy remains consistent: peer-level dialogue, practical perspectives, and conversations that go beyond market commentary to address governance, leadership, impact, and long-term strategy.

Join us at an upcoming edition and continue the dialogue.

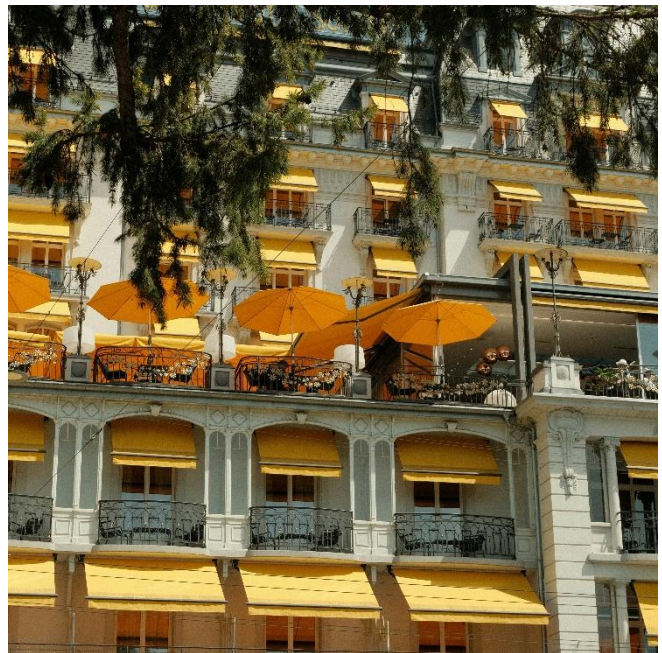


World Family Office Forum | Asia

15-16 October 2026

The Ritz Carlton, Hong Kong

[Click here for the event website](#)



World Family Office Forum | Europe

7-8 June 2027

Fairmont Le Montreux Palace Hotel

[Click here for the event website](#)

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